Managing Iterative Software Development Projects

Book

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As agile software development approaches are more and more adopted in software development organizations, the title of this book from Kurt Bittner and Ian Spence seems to be right on the target. The book contains two major parts. The first gives an overview of iterative project management.

It defines the concepts, discuss controlling and gives tips to assess your readiness for iterative project management. The second is a more detailed walk-through to the planning and management of iterations at different levels. It provides also information on how to assess the results of iterations, discuss the relation between iterative project management and project scales. The last chapter is dedicated to the information needed to start your first iterative project. Finally, appendices provide material on use case development (the topic of a former book from the same authors), templates, checklists and an example of 50 pages. The process behind the book is widely based on the RUP approach; thus practitioners of a “pure” agile approach could be disoriented by the content. However, this book contains very valuable and pragmatic material about managing iterative project management that could be used in any iterative context. It will also provide good transition information towards an iterative process for project managers that operate in a more traditional organization. With 600 pages, it is a not an easy book that is quickly digested. It will nevertheless helps you to improve you grasp on iterative project management, whether you read the book sequentially or you pick sections according to your current project management questions. Get more details on this book or buy it on amazon.com
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